The single most important aspect of a child’s education is having a good teacher. And teachers overwhelmingly cite student success as their principal motivator. To be maximally effective, teachers need to feel sure that their professional judgment is always vital to school improvement, to school-wide decision-making, and to anything that affects the welfare of their students.

---

### Recruiting and Supporting Teachers

#### Highly qualified teachers

- Teachers with emergency certification (%)

- Classes not taught by a highly qualified teacher (%)

---

### SALT Survey findings and barriers to reform

<table>
<thead>
<tr>
<th>This school</th>
<th>R.I. middle schools</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Too few responses to report</td>
<td>? Inadequate data submitted</td>
</tr>
</tbody>
</table>

---

### Teacher efficacy

<table>
<thead>
<tr>
<th>This school</th>
<th>R.I. middle schools</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Too few responses to report</td>
<td>? Inadequate data submitted</td>
</tr>
</tbody>
</table>

---

### What Teachers Say

#### Percent of teachers who say that their team or grade level has much or very much decision-making authority regarding:

- Student discipline/behavioral management
- School-wide goals
- The opportunities they have to take part in decisions
- The extent to which teachers and staff support school improvement

#### Percent of teachers who report that the following are a moderate to major problem:

- Lack of time necessary for adequate planning and/or implementation
- Lack of support from teachers and/or other staff
- Lack of training for teachers
- Lack of developed curriculum
- Lack of information for teachers about the reforms and/or what is expected for school improvement

---

### Additional teacher-quality indicators

<table>
<thead>
<tr>
<th>This School</th>
<th>This District</th>
<th>The State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teachers with emergency certification (%)</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Classes not taught by a highly qualified teacher (%)</td>
<td>#VALUE!</td>
<td>0%</td>
</tr>
</tbody>
</table>

---

Information Works! School Year 2004-2005