The single most important aspect of a child’s education is having a good teacher. And teachers overwhelmingly cite student success as their principal motivator. To be maximally effective, teachers need to feel sure that their professional judgment is always vital to school improvement, to school-wide decision-making, and to anything that affects the welfare of their students.

**Teacher Participation Rates**

<table>
<thead>
<tr>
<th>Year</th>
<th>This School</th>
<th>The State</th>
</tr>
</thead>
<tbody>
<tr>
<td>2001-02</td>
<td>100%</td>
<td>80%</td>
</tr>
<tr>
<td>2002-03</td>
<td>80%</td>
<td>60%</td>
</tr>
<tr>
<td>2003-04</td>
<td>60%</td>
<td>40%</td>
</tr>
</tbody>
</table>

**What Teachers Say**

**Percent of teachers who report that the following are a moderate to major problem:**

- **Lack of time necessary for adequate planning and/or implementation**
  - This School: 100%
  - The State: 80%

- **Lack of support from teachers and/or other staff**
  - This School: 80%
  - The State: 60%

- **Lack of training for teachers**
  - This School: 60%
  - The State: 40%

- **Lack of developed curriculum**
  - This School: 40%
  - The State: 20%

- **Lack of information for teachers about the reforms and/or what is expected for school improvement**
  - This School: 20%
  - The State: 10%

**Percent of teachers who say they agree or strongly agree that:**

- **I am encouraged to make my own decisions.**
  - This School: 80%
  - The State: 60%

- **My team or grade level shares professional material and information with each other.**
  - This School: 60%
  - The State: 40%

- **Student discipline/behavioral management**
  - This School: 80%
  - The State: 60%

- **School-wide goals**
  - This School: 60%
  - The State: 40%

- **The opportunities they have to take part in decisions**
  - This School: 80%
  - The State: 60%

- **The extent to which teachers and staff support school improvement**
  - This School: 80%
  - The State: 60%

**Additional teacher-quality indicators**

<table>
<thead>
<tr>
<th>Description</th>
<th>This School</th>
<th>This District</th>
<th>The State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teachers with emergency certification (%)</td>
<td>0%</td>
<td>5%</td>
<td>2%</td>
</tr>
<tr>
<td>Classes not taught by a highly qualified teacher (%)</td>
<td>19%</td>
<td>24%</td>
<td>26%</td>
</tr>
<tr>
<td>Grievances</td>
<td>0%</td>
<td>9%</td>
<td>409%</td>
</tr>
<tr>
<td>Teacher attendance (%)</td>
<td>98%</td>
<td>98%</td>
<td>96%</td>
</tr>
<tr>
<td>Time out of class for professional development (%)</td>
<td>5%</td>
<td>3%</td>
<td>1%</td>
</tr>
<tr>
<td>Time out of class for medical reasons (%)</td>
<td>2%</td>
<td>2%</td>
<td>4%</td>
</tr>
<tr>
<td>Time out of class for other reasons (%)</td>
<td>0%</td>
<td>2%</td>
<td>1%</td>
</tr>
<tr>
<td>Total time out of class (%)</td>
<td>7%</td>
<td>7%</td>
<td>6%</td>
</tr>
</tbody>
</table>